## SFA $*$ ENVISIONED

## Redefining University Culture Team ${ }^{1}$

## Cultural Engagement Survey

## Survey Period: March 10 - April 1, 2016

[^0]
## Demographic Information

1. What is your primary job category?

| $\#$ | Answer |  | Response | $\%$ |
| :---: | :--- | :--- | :---: | :---: |
| 1 | Faculty - Tenured |  | 84 | $20 \%$ |
| 2 | Faculty - Tenure-track |  | 47 | $11 \%$ |
| 3 | Faculty - Non-tenure track |  | 26 | $6 \%$ |
| 4 | Staff - Executive or Division |  | 10 | $2 \%$ |
|  | Administration |  | 42 | $10 \%$ |
| 5 | Staff - Dean, Chair, or |  |  | 104 |
| 7 | Director | Staff - Other Exempt |  | $25 \%$ |
| 7 | Professional |  | 108 | $26 \%$ |
|  | Staff - Non-exempt |  | 421 | $100 \%$ |


| Statistic | Value |
| :--- | ---: |
| Min Value | 1 |
| Max Value | 7 |
| Mean | 4.48 |
| Variance | 5.48 |
| Standard Deviation | 2.34 |
| Total Responses | 421 |

2. How many years have you worked at SFA?

| $\#$ | Answer | Min Value | Max Value | Average <br> Value | Standard <br> Deviation | Responses |
| :---: | :--- | ---: | ---: | :---: | :---: | :---: |
| 1 | Years | 0.00 | 41.00 | 10.18 | 8.26 | 410 |

3. Approximately, what is your annual salary (in thousands)?

| $\#$ | Answer | Min Value | Max Value | Average <br> Value | Standard <br> Deviation | Responses |
| ---: | :--- | ---: | ---: | :---: | :---: | :---: |
| 1 | $\$$ | 11.00 | 175.00 | 56.64 | 26.55 | 393 |

## Professional Development \& Advancement

4. I am satisfied with the career advancement opportunities available to me at SFA.

| $\#$ | Answer |  | Response | $\%$ |  |
| :---: | :--- | :--- | :---: | :---: | :---: |
| 1 | Strongly |  | 24 | $6 \%$ |  |
| 2 | agree | Agree |  | 131 | $32 \%$ |
| 3 | Neither agree |  |  |  |  |
| 3 | nor disagree |  | 107 | $26 \%$ |  |
| 4 | Disagree |  | 89 | $22 \%$ |  |
| 5 | Strongly |  |  |  |  |
| disagree |  |  |  |  |  |
|  | Not sure/not |  |  |  |  |
| applicable |  | 52 | $13 \%$ |  |  |
|  | Total |  | 7 | $2 \%$ |  |
|  |  | 410 | $100 \%$ |  |  |


| Statistic | Value |
| :--- | ---: | ---: |
| Min Value | 1 |
| Max Value | 5 |
| Mean | 3.03 |
| Variance | 1.30 |
| Standard Deviation | 1.14 |
| Total Responses | 403 |

5. I am satisfied with the investment SFA makes in my professional development.

| \# | Answer |  | Response | \% |
| :---: | :---: | :---: | :---: | :---: |
| 1 | Strongly agree |  | 18 | 4\% |
| 2 | Agree |  | 117 | 28\% |
| 3 | Neither agree nor disagree |  | 92 | 22\% |
| 4 | Disagree |  | 111 | 27\% |
| 5 | Strongly disagree |  | 69 | 17\% |
| 6 | Not sure/not applicable |  | 4 | 1\% |
|  | Total |  | 411 | 100\% |



## Personal Satisfaction with Work

7. I get excited about coming to work.

| \# | Answer |  | Response | \% |
| :---: | :---: | :---: | :---: | :---: |
| 1 | Strongly agree |  | 66 | 16\% |
| 2 | Agree |  | 170 | 42\% |
| 3 | Neither agree nor disagree |  | 91 | 22\% |
| 4 | Disagree |  | 50 | 12\% |
| 5 | Strongly disagree |  | 31 | 8\% |
| 6 | Not sure/not applicable |  | 1 | 0\% |
|  | Total |  | 409 | 100\% |


| Statistic | Value |
| :--- | ---: | ---: |
| Min Value | 1 |
| Max Value | 5 |
| Mean | 2.53 |
| Variance | 1.28 |
| Standard Deviation | 1.13 |
| Total Responses | 408 |

## 8. I am inspired to meet my goals at work.

| \# | Answer |  | Response | \% |
| :---: | :---: | :---: | :---: | :---: |
| 1 | Strongly agree |  | 90 | 22\% |
| 2 | Agree |  | 200 | 49\% |
| 3 | Neither agree nor disagree |  | 63 | 15\% |
| 4 | Disagree |  | 33 | 8\% |
| 5 | Strongly disagree | $\square$ | 20 | 5\% |
| 6 | Not sure/not applicable |  | 2 | 0\% |
|  | Total |  | 408 | 100\% |

Statistic ..... Value
Min Value ..... 1
Max Value ..... 5
Mean ..... 2.24
Variance ..... 1.09
Standard Deviation ..... 1.04
Total Responses ..... 406
9. I feel completely involved in my work.

| \# | Answer |  | Response | \% |
| :---: | :---: | :---: | :---: | :---: |
| 1 | Strongly agree |  | 108 | 27\% |
| 2 | Agree |  | 208 | 51\% |
| 3 | Neither agree nor disagree |  | 50 | 12\% |
| 4 | Disagree |  | 28 | 7\% |
| 5 | Strongly disagree | - | 11 | 3\% |
| 6 | Not sure/not applicable |  | 1 | 0\% |
|  | Total |  | 406 | 100\% |


| Statistic | Value |
| :--- | ---: | ---: |
| Min Value | 1 |
| Max Value | 5 |
| Mean | 2.08 |
| Variance | 0.91 |
| Standard Deviation | 0.95 |
| Total Responses | 405 |

10. I am so involved in my work that the day goes by very quickly.

| \# | Answer |  | Response | \% |
| :---: | :---: | :---: | :---: | :---: |
| 1 | Strongly agree |  | 110 | 27\% |
| 2 | Agree |  | 176 | 43\% |
| 3 | Neither agree nor disagree |  | 70 | 17\% |
| 4 | Disagree |  | 39 | 10\% |
| 5 | Strongly disagree |  | 12 | 3\% |
| 6 | Not sure/not applicable |  | 1 | 0\% |
|  | Total |  | 408 | 100\% |


| Statistic | Value |
| :--- | ---: |
| Min Value | 1 |
| Max Value | 5 |
| Mean | 2.18 |
| Variance | 1.06 |
| Standard Deviation | 1.03 |
| Total Responses | 407 |

11. I am determined to give my best effort at work each day.

| \# | Answer |  | Response | \% |
| :---: | :---: | :---: | :---: | :---: |
| 1 | Strongly agree |  | 213 | 52\% |
| 2 | Agree |  | 162 | 40\% |
| 3 | Neither agree nor disagree |  | 26 | 6\% |
| 4 | Disagree |  | 3 | 1\% |
| 5 | Strongly disagree |  | 4 | 1\% |
| 6 | Not sure/not applicable |  | 1 | 0\% |
|  | Total |  | 409 | 100\% |


| Statistic |  | Value |
| :--- | ---: | ---: |
| Min Value | 1 |  |
| Max Value | 5 |  |
| Mean | 1.59 |  |
| Variance | 0.53 |  |
| Standard Deviation | 0.73 |  |
| Total Responses | 408 |  |

12. When at work, I am completely focused on my job duties.

| \# | Answer |  | Response | \% |
| :---: | :---: | :---: | :---: | :---: |
| 1 | Strongly agree |  | 95 | 23\% |
| 2 | Agree |  | 212 | 52\% |
| 3 | Neither agree nor disagree |  | 52 | 13\% |
| 4 | Disagree |  | 41 | 10\% |
| 5 | Strongly disagree |  | 7 | 2\% |
| 6 | Not sure/not applicable |  | 0 | 0\% |
|  | Total |  | 407 | 100\% |


| Statistic | Value |
| :--- | ---: | ---: |
| Min Value | 1 |
| Max Value | 5 |
| Mean | 2.15 |
| Variance | 0.90 |
| Standard Deviation | 0.95 |
| Total Responses | 407 |

13. I am able to make decisions affecting my work.


| Statistic | Value |
| :--- | ---: | ---: |
| Min Value | 1 |
| Max Value | 5 |
| Mean | 2.00 |
| Variance | 0.97 |
| Standard Deviation | 0.98 |
| Total Responses | 404 |

14. I understand how my work contributes to SFA's goals.

| $\#$ | Answer |  | Response | $\%$ |
| :---: | :--- | :--- | :---: | :---: |
| 1 | Strongly |  | 136 | $33 \%$ |
| 2 | agree | Agree |  | 199 |
| 3 | Neither agree |  |  | $49 \%$ |
| 4 | nor disagree | Disagree |  | 32 |
| 5 | Strongly |  |  |  |
| disagree |  |  |  |  |
|  | Not sure/not |  | 22 | $8 \%$ |
|  |  |  | $5 \%$ |  |
|  | applicable |  | 0 | $5 \%$ |
|  | Total |  | 409 | $100 \%$ |


| Statistic | Value |
| :--- | ---: | ---: |
| Min Value | 1 |
| Max Value | 5 |
| Mean | 2.00 |
| Variance | 1.07 |
| Standard Deviation | 1.03 |
| Total Responses | 409 |

## Compensation \& Benefits

15. I am satisfied with my salary.

| \# | Answer |  | Response | \% |
| :---: | :---: | :---: | :---: | :---: |
| 1 | Strongly agree | - | 11 | 3\% |
| 2 | Agree |  | 103 | 26\% |
| 3 | Neither agree nor disagree |  | 68 | 17\% |
| 4 | Disagree |  | 124 | 31\% |
| 5 | Strongly disagree |  | 96 | 24\% |
| 6 | Not sure/not applicable |  | 0 | 0\% |
|  | Total |  | 402 | 100\% |


| Statistic | Value |
| :--- | ---: | ---: |
| Min Value | 1 |
| Max Value | 5 |
| Mean | 3.48 |
| Variance | 1.41 |
| Standard Deviation | 1.19 |
| Total Responses | 402 |

16. I am satisfied with my non-salary compensation.

Statistic Value
Min Value ..... 1
Max Value ..... 5
Mean ..... 3.33
Variance ..... 1.14
Standard Deviation ..... 1.07
Total Responses ..... 385
17. I am compensated fairly, relative to my local market.

| \# | Answer |  | Response | \% |
| :---: | :---: | :---: | :---: | :---: |
| 1 | Strongly agree | - | 14 | 3\% |
| 2 | Agree |  | 105 | 26\% |
| 3 | Neither agree nor disagree |  | 83 | 21\% |
| 4 | Disagree |  | 118 | 29\% |
| 5 | Strongly disagree |  | 79 | 20\% |
| 6 | Not sure/not applicable |  | 3 | 1\% |
|  | Total |  | 402 | 100\% |


| Statistic | Value |
| :--- | ---: | ---: |
| Min Value | 1 |
| Max Value | 5 |
| Mean | 3.36 |
| Variance | 1.37 |
| Standard Deviation | 1.17 |
| Total Responses | 399 |

18. I am satisfied with my total benefits package.


| Statistic | Value |
| :--- | ---: | ---: |
| Min Value | 1 |
| Max Value | 5 |
| Mean | 2.93 |
| Variance | 1.18 |
| Standard Deviation | 1.09 |
| Total Responses | 400 |

19. I am satisfied with the work flexibility offered by SFA.

| $\#$ | Answer |  | Response | $\%$ |
| :---: | :--- | :--- | :---: | :---: | :---: |
| 1 | Strongly |  |  |  |
| agree |  |  |  |  |
| 2 | Agree |  |  |  |
| Neither agree |  |  |  |  |
| 3 | nor disagree |  |  |  |
| 4 | Disagree |  |  |  |
| 5 | Strongly |  |  |  |
| disagree |  |  |  |  |
| not sure/not |  |  |  |  |
| N |  |  | 31 | $8 \%$ |
|  |  | 168 | $42 \%$ |  |
|  | applicable |  | 86 | $21 \%$ |
|  | Total |  | 69 | $17 \%$ |


| Statistic | Value |
| :--- | ---: | ---: |
| Min Value | 1 |
| Max Value | 5 |
| Mean | 2.80 |
| Variance | 1.29 |
| Standard Deviation | 1.14 |
| Total Responses | 395 |

20. I am satisfied with my overall job security.

| \# | Answer |  | Response | \% |
| :---: | :---: | :---: | :---: | :---: |
| 1 | Strongly agree |  | 65 | 16\% |
| 2 | Agree |  | 230 | 57\% |
| 3 | Neither agree nor disagree |  | 58 | 14\% |
| 4 | Disagree |  | 33 | 8\% |
| 5 | Strongly disagree | $\square$ | 14 | 3\% |
| 6 | Not sure/not applicable |  | 1 | 0\% |
|  | Total |  | 401 | 100\% |


| Statistic | Value |
| :--- | ---: | ---: |
| Min Value | 1 |
| Max Value | 5 |
| Mean | 2.25 |
| Variance | 0.89 |
| Standard Deviation | 0.94 |
| Total Responses | 400 |

21. Aside from a salary increase, what would provide you with a greater sense of worth, value, and pride in your work/position at SFA?
The TLA team has categorized the qualitative data collected from this question as follows:
22. Professional development opportunities and/or \$ for professional development (22)
23. Recognition (21)
24. More flexible work hours and/or ability to work some from home (18)
25. Expressed appreciation from Supervisor/Dean/VPs/Upper administration (14)
26. Inclusion in area decision-making (13)
27. Free use of Recreation Center (11)
28. Free parking (9)
29. Reduced course load (8)
30. More time for research (7), better physical working environment (7)
31. More education/tuition assistance (6)
32. Childcare benefits (5), less bureaucracy/red-tape/micro-management (5), leadership/management training (5)
33. Re-vamp performance evaluations (4), mentorship program (4), advancement/leadership opportunities (4), greater sense of teamwork across campus (4), free admission to fine arts/sporting events (4)
34. Increase in interdepartmental communication (3), travel opportunities (3)
35. Reduced advising load (2), reduced prices in food on campus (2)
36. Free Alumni Association membership for employee alumni (1), faculty/staff communal eating place (1), more faculty/staff events (1), reduction in bookstore costs (1), development officer for each college (1)

## Work Environment \& Communication

22. Employees at SFA take the initiative to help other employees when the need arises.

| \# | Answer |  | Response | \% |
| :---: | :---: | :---: | :---: | :---: |
| 1 | Strongly agree |  | 60 | 15\% |
| 2 | Agree |  | 221 | 56\% |
| 3 | Neither agree nor disagree |  | 71 | 18\% |
| 4 | Disagree |  | 24 | 6\% |
| 5 | Strongly disagree | $\square$ | 16 | 4\% |
| 6 | Not sure/not applicable |  | 4 | 1\% |
|  | Total |  | 396 | 100\% |


| Statistic | Value |
| :--- | ---: | ---: |
| Min Value | 1 |
| Max Value | 5 |
| Mean | 2.27 |
| Variance | 0.87 |
| Standard Deviation | 0.93 |
| Total Responses | 392 |

## 23. Employees are willing to take on new tasks as the need arises.

StatisticValue
Min Value ..... 1
Max Value ..... 5
Mean ..... 2.44
Variance ..... 0.98
Standard Deviation ..... 0.99
Total Responses ..... 394
24. Employees treat each other with respect.

Statistic ..... Value
Min Value ..... 1
Max Value ..... 5
Mean ..... 2.43
Variance ..... 0.91
Standard Deviation ..... 0.95
Total Responses ..... 397
25. My supervisor and I have a good working relationship.

| $\#$ | Answer |  | Response | $\%$ |  |
| :---: | :--- | :--- | :---: | :---: | :---: |
| 1 | Strongly |  | 160 | $40 \%$ |  |
| 2 | agree | Agree |  | 163 | $41 \%$ |
| 3 | Neither agree |  |  | 36 | $9 \%$ |
| 4 | nor disagree | Disagree |  | 20 | $5 \%$ |
| 5 | Strongly <br> disagree <br> 6 | Not sure/not |  |  |  |
| applicable |  | 15 | $4 \%$ |  |  |
|  | Total |  | 2 | $1 \%$ |  |


| Statistic | Value |
| :--- | ---: | ---: |
| Min Value | 1 |
| Max Value | 5 |
| Mean | 1.90 |
| Variance | 1.04 |
| Standard Deviation | 1.02 |
| Total Responses | 394 |

26. My coworkers and I have good working relationships.


| Statistic | Value |
| :--- | ---: | ---: |
| Min Value | 1 |
| Max Value | 5 |
| Mean | 1.82 |
| Variance | 0.63 |
| Standard Deviation | 0.80 |
| Total Responses | 399 |

27. My supervisor has established clear goals regarding my work.

| \# | Answer |  | Response | \% |
| :---: | :---: | :---: | :---: | :---: |
| 1 | Strongly agree |  | 101 | 25\% |
| 2 | Agree |  | 161 | 40\% |
| 3 | Neither agree nor disagree |  | 67 | 17\% |
| 4 | Disagree |  | 37 | 9\% |
| 5 | Strongly disagree |  | 29 | 7\% |
| 6 | Not sure/not applicable |  | 3 | 1\% |
|  | Total |  | 398 | 100\% |


| Statistic | Value |
| :--- | ---: | ---: |
| Min Value | 1 |
| Max Value | 5 |
| Mean | 2.32 |
| Variance | 1.36 |
| Standard Deviation | 1.17 |
| Total Responses | 395 |

28. I am satisfied with the employee culture in my department.

| \# | Answer |  | Response | \% |
| :---: | :---: | :---: | :---: | :---: |
| 1 | Strongly agree |  | 85 | 21\% |
| 2 | Agree |  | 154 | 39\% |
| 3 | Neither agree nor disagree |  | 67 | 17\% |
| 4 | Disagree |  | 55 | 14\% |
| 5 | Strongly disagree |  | 34 | 9\% |
| 6 | Not sure/not applicable |  | 2 | 1\% |
|  | Total |  | 397 | 100\% |


| Statistic | Value |
| :--- | ---: | ---: |
| Min Value | 1 |
| Max Value | 5 |
| Mean | 2.49 |
| Variance | 1.48 |
| Standard Deviation | 1.22 |
| Total Responses | 395 |

29. I am satisfied with the employee culture at SFA.

| $\#$ | Answer |  | Response | $\%$ |
| :---: | :--- | :--- | :---: | :---: | :---: |
| 1 | Strongly |  |  |  |
| agree |  |  | 30 | $8 \%$ |
| 2 | Agree |  | 154 | $39 \%$ |
| 3 | Neither agree |  |  |  |
| nor disagree |  |  |  |  |
| 4 | Disagree |  |  |  |
| 5 | Strongly |  |  |  |
| disagree |  |  |  |  |
|  | Not sure/not |  | 112 | $28 \%$ |
|  |  |  | 68 | $17 \%$ |
|  | applicable |  | 31 | $8 \%$ |
|  | Total |  | 2 | $1 \%$ |


| Statistic | Value |
| :--- | ---: | ---: |
| Min Value | 1 |
| Max Value | 5 |
| Mean | 2.79 |
| Variance | 1.14 |
| Standard Deviation | 1.07 |
| Total Responses | 395 |

30. There is effective communication between senior management and employees.

| \# | Answer |  | Response | \% |
| :---: | :---: | :---: | :---: | :---: |
| 1 | Strongly agree |  | 23 | 6\% |
| 2 | Agree |  | 102 | 26\% |
| 3 | Neither agree nor disagree |  | 90 | 23\% |
| 4 | Disagree |  | 85 | 21\% |
| 5 | Strongly disagree |  | 92 | 23\% |
| 6 | Not sure/not applicable |  | 6 | 2\% |
|  | Total |  | 398 | 100\% |


| Statistic | Value |
| :--- | ---: | ---: |
| Min Value | 1 |
| Max Value | 5 |
| Mean | 3.31 |
| Variance | 1.56 |
| Standard Deviation | 1.25 |
| Total Responses | 392 |

31. Senior management trusts employees.

| \# | Answer |  | Response | \% |
| :---: | :---: | :---: | :---: | :---: |
| 1 | Strongly agree |  | 31 | 8\% |
| 2 | Agree |  | 110 | 28\% |
| 3 | Neither agree nor disagree |  | 90 | 23\% |
| 4 | Disagree |  | 79 | 20\% |
| 5 | Strongly disagree |  | 73 | 18\% |
| 6 | Not sure/not applicable |  | 13 | 3\% |
|  | Total |  | 396 | 100\% |


| Statistic | Value |
| :--- | ---: | ---: |
| Min Value | 1 |
| Max Value | 5 |
| Mean | 3.14 |
| Variance | 1.56 |
| Standard Deviation | 1.25 |
| Total Responses | 383 |

32. Employees trust senior management.


| Statistic | Value |
| :--- | ---: | ---: |
| Min Value | 1 |
| Max Value | 5 |
| Mean | 3.29 |
| Variance | 1.44 |
| Standard Deviation | 1.20 |
| Total Responses | 391 |

33. SFA is dedicated to diversity.

| \# | Answer |  | Response | \% |
| :---: | :---: | :---: | :---: | :---: |
| 1 | Strongly agree |  | 36 | 9\% |
| 2 | Agree |  | 143 | 36\% |
| 3 | Neither agree nor disagree |  | 125 | 31\% |
| 4 | Disagree |  | 47 | 12\% |
| 5 | Strongly disagree |  | 30 | 8\% |
| 6 | Not sure/not applicable | - | 16 | 4\% |
|  | Total |  | 397 | 100\% |


| Statistic | Value |
| :--- | ---: | ---: |
| Min Value | 1 |
| Max Value | 5 |
| Mean | 2.72 |
| Variance | 1.11 |
| Standard Deviation | 1.06 |
| Total Responses | 381 |

34. SFA is dedicated to inclusiveness.

| \# | Answer |  | Response | \% |
| :---: | :---: | :---: | :---: | :---: |
| 1 | Strongly agree |  | 24 | 6\% |
| 2 | Agree |  | 116 | 29\% |
| 3 | Neither agree nor disagree |  | 145 | 37\% |
| 4 | Disagree |  | 65 | 16\% |
| 5 | Strongly disagree |  | 29 | 7\% |
| 6 | Not sure/not applicable | - | 16 | 4\% |
|  | Total |  | 395 | 100\% |


| Statistic | Value |
| :--- | ---: | ---: |
| Min Value | 1 |
| Max Value | 5 |
| Mean | 2.89 |
| Variance | 1.03 |
| Standard Deviation | 1.01 |
| Total Responses | 379 |

35. I am satisfied with the level of collaborative governance.

| $\#$ | Answer |  | Response | $\%$ |
| :---: | :--- | :--- | :---: | :---: | :---: |
| 1 | Strongly |  |  |  |
| agree |  |  | 14 | $4 \%$ |
| 2 | Agree |  |  |  |
| 3 | Neither agree |  |  |  |
| nor disagree |  |  |  |  |
| 4 | Disagree |  |  |  |
| 5 | Strongly |  |  |  |
| disagree |  |  |  |  |
|  | Not sure/not |  |  |  |
| applicable |  | 84 | $21 \%$ |  |
|  | Total |  | 144 | $36 \%$ |
|  |  |  | 84 | $21 \%$ |


| Statistic | Value |
| :--- | ---: | ---: |
| Min Value | 1 |
| Max Value | 5 |
| Mean | 3.22 |
| Variance | 1.13 |
| Standard Deviation | 1.06 |
| Total Responses | 382 |

36. How much time do you spend during the work day working with people in other departments or buildings?

| $\#$ | Answer |  |  | Response | $\%$ |
| :---: | :--- | :--- | :--- | :---: | :---: |
| 1 | Less than 1 |  |  | 193 | $48 \%$ |
| 2 | hour |  |  | 104 | $26 \%$ |
| 3 | $1-2$ hours |  |  | 53 | $13 \%$ |
| 4 | $2-4$ hours |  |  | 24 | $6 \%$ |
| 5 | $4-6$ hours |  |  | 24 | $6 \%$ |
|  | $6-8$ hours |  |  | 398 | $100 \%$ |


| Statistic |  |
| :--- | ---: |
| Min Value |  |
| Max Value |  |
| Mean |  |
| Variance |  |
| Standard Deviation |  |
| Total Responses | 1 |
| 41. What programs or activities would you like to see that would encourage positive |  |
| engagement with other faculty and staff on campus? |  |

Total Responses: 123

The TLA team has categorized the qualitative data collected from this question as follows:

1. "Fun" activities ${ }^{2}$ - e.g. social functions, picnics, family activities - (18/123) 14.6\%
2. Department/individual open house/networking events - (17/123) $13.8 \%$
3. Training/seminars/speakers/etc. - $(14 / 123) 11.4 \%$
4. Employee lounge - $(8 / 123) 6.5 \%$
5. Reading/film/discussion groups - (8/123) $6.5 \%$
6. More collaborative teaching/research opportunities - (7/123) 5.7\%
7. Employee wellness events/sporting social events - (7/123) 5.7\%
8. Improved communication between departments and from senior administration - (7/123) 5.7\%
9. Leadership activities/training - (6/123) 5.7\%
10. Less administrative oversight - (4/123) 3.3\%
11. Other - $(21 / 123) 17.1 \%$
a. Suggestions included (ordered by number of appearances): increase campuscommunity outreach/interaction, staff recognition, teambuilding, fewer obligations (e.g. assessment), meaningful faculty governance, open forums, anonymous electronic suggestion box, ombudsperson.
[^1]
## Evaluation, Promotion, Recognition \& Reward - Staff Only

37. Management within SFA recognizes strong job performance.


Statistic
Value
Min Value
Max Value
Mean 2.99

Variance 1.14

Standard Deviation $\quad 1.07$
Total Responses251
38. Strong job performance is rewarded in an appropriate manner.

| $\#$ | Answer |  | Response | $\%$ |  |
| :---: | :--- | :--- | :---: | :---: | :---: |
| 1 | Strongly |  | 5 | $2 \%$ |  |
| 2 | agree | Agree |  | 63 | $25 \%$ |
| 3 | Neither agree |  | 76 | $30 \%$ |  |
| 4 | nor disagree | Disagree |  | 75 | $30 \%$ |
| 5 | Strongly |  |  |  |  |
| disagree |  |  |  |  |  |
|  | Not sure/not |  | 30 | $12 \%$ |  |
|  |  |  | 2 | $1 \%$ |  |
|  | applicable |  | 251 | $100 \%$ |  |


| Statistic | Value |
| :--- | ---: |
| Min Value | 1 |
| Max Value | 5 |
| Mean | 3.25 |
| Variance | 1.06 |
| Standard Deviation | 1.03 |
| Total Responses | 249 |

39. I am satisfied with the annual evaluation process.


| Statistic | Value |
| :--- | ---: | ---: |
| Min Value | 1 |
| Max Value | 5 |
| Mean | 2.90 |
| Variance | 1.21 |
| Standard Deviation | 1.10 |
| Total Responses | 249 |

## Evaluation, Promotion, Recognition \& Reward - Faculty Only

40. I am satisfied with the annual evaluation process.


Statistic
Value
Min Value
Max Value
Mean 2.86

Variance 1.11

Standard Deviation 1.06
Total Responses 142
42. I am satisfied with the tenure process.

| $\#$ | Answer |  | Response | $\%$ |
| :---: | :--- | :--- | :---: | :---: |
| 1 | Strongly |  |  |  |
| agree |  | 6 | $5 \%$ |  |
| 2 | Agree |  | 56 | $46 \%$ |
| 3 | Neither agree |  |  |  |
| nor disagree |  |  |  |  |
| 4 | Disagree |  | 30 | $24 \%$ |
| 5 | Strongly |  |  |  |
| disagree |  |  |  |  |
|  | Not sure/not |  | 15 | $12 \%$ |
|  | applicable |  | 12 | $10 \%$ |
|  | Total | 4 | $3 \%$ |  |


| Statistic | Value |
| :--- | ---: | ---: |
| Min Value | 1 |
| Max Value | 5 |
| Mean | 2.76 |
| Variance | 1.15 |
| Standard Deviation | 1.07 |
| Total Responses | 119 |

43. The demands of teaching, service, and research are well balanced.

| \# | Answer |  | Response | \% |
| :---: | :---: | :---: | :---: | :---: |
| 1 | Strongly agree |  | 1 | 1\% |
| 2 | Agree |  | 26 | 18\% |
| 3 | Neither agree nor disagree |  | 16 | 11\% |
| 4 | Disagree |  | 53 | 37\% |
| 5 | Strongly disagree |  | 46 | 32\% |
| 6 | Not sure/not applicable |  | 2 | 1\% |
|  | Total |  | 144 | 100\% |


| Statistic | Value |
| :--- | ---: | ---: |
| Min Value | 1 |
| Max Value | 5 |
| Mean | 3.82 |
| Variance | 1.21 |
| Standard Deviation | 1.10 |
| Total Responses | 142 |

44. I am satisfied with the teaching environment.

| $\#$ | Answer |  | Response | $\%$ |
| :---: | :--- | :--- | :---: | :---: |
| 1 | Strongly |  | 7 | $5 \%$ |
| 2 | agree | Agree |  | 72 |
| 3 | Neither agree |  |  |  |
| nor disagree |  |  |  |  |
| 4 | Disagree |  |  |  |
| 5 | Strongly |  |  |  |
| disagree |  |  |  |  |
|  | Not sure/not |  |  |  |
| applicable |  | 31 | $50 \%$ |  |
|  | Total |  | 17 | $12 \%$ |
|  |  | 11 | $8 \%$ |  |


| Statistic | Value |
| :--- | ---: | ---: |
| Min Value | 1 |
| Max Value | 5 |
| Mean | 2.66 |
| Variance | 1.06 |
| Standard Deviation | 1.03 |
| Total Responses | 138 |

45. Teaching is appropriately recognized in the annual evaluation process.

| \# | Answer |  | Response | \% |
| :---: | :---: | :---: | :---: | :---: |
| 1 | Strongly agree |  | 15 | 10\% |
| 2 | Agree |  | 57 | 39\% |
| 3 | Neither agree nor disagree |  | 21 | 14\% |
| 4 | Disagree |  | 26 | 18\% |
| 5 | Strongly disagree |  | 18 | 12\% |
| 6 | Not sure/not applicable | - | 8 | 6\% |
|  | Total |  | 145 | 100\% |


| Statistic | Value |
| :--- | ---: | ---: |
| Min Value | 1 |
| Max Value | 5 |
| Mean | 2.82 |
| Variance | 1.55 |
| Standard Deviation | 1.24 |
| Total Responses | 137 |

46. Teaching is appropriately recognized in the promotion process.

| $\#$ | Answer |  | Response | $\%$ |
| :---: | :--- | :--- | :---: | :---: |
| 1 | Strongly |  | 13 | $9 \%$ |
| 2 | agree | Agree |  | 42 |
| 3 | Neither agree |  |  |  |
| nor disagree |  |  |  |  |
| 4 | Disagree |  | 32 | $29 \%$ |
| 5 | Strongly |  |  |  |
| disagree |  |  |  |  |
|  | Not sure/not |  | 29 | $20 \%$ |
|  |  |  | 17 | $12 \%$ |
|  | applicable |  | 13 | $9 \%$ |
|  | Total |  | 146 | $100 \%$ |


| Statistic | Value |
| :--- | ---: | ---: |
| Min Value | 1 |
| Max Value | 5 |
| Mean | 2.96 |
| Variance | 1.45 |
| Standard Deviation | 1.20 |
| Total Responses | 133 |

47. There is appropriate recognition of effective teaching.


| Statistic | Value |
| :--- | ---: | ---: |
| Min Value | 1 |
| Max Value | 5 |
| Mean | 3.13 |
| Variance | 1.47 |
| Standard Deviation | 1.21 |
| Total Responses | 136 |

48. There is appropriate recognition of effective research.

| \# | Answer |  | Response | \% |
| :---: | :---: | :---: | :---: | :---: |
| 1 | Strongly agree | $\square$ | 9 | 6\% |
| 2 | Agree |  | 44 | 30\% |
| 3 | Neither agree nor disagree |  | 36 | 25\% |
| 4 | Disagree |  | 25 | 17\% |
| 5 | Strongly disagree |  | 26 | 18\% |
| 6 | Not sure/not applicable | - | 5 | 3\% |
|  | Total |  | 145 | 100\% |


| Statistic | Value |
| :--- | ---: |
| Min Value | 1 |
| Max Value | 5 |
| Mean | 3.11 |
| Variance | 1.49 |
| Standard Deviation | 1.22 |
| Total Responses | 140 |

49. Research is supported by senior management.

| $\#$ | Answer |  | Response | \% |  |
| :---: | :--- | :--- | :---: | :---: | :---: |
| 1 | Strongly |  | 8 | $5 \%$ |  |
| 2 | agree | Agree |  |  | 22 |
| 3 | Neither agree |  |  |  |  |
| nor disagree |  |  |  |  |  |
| 4 | Disagree |  |  |  |  |
| 5 | Strongly |  |  |  |  |
| disagree |  |  |  |  |  |
|  | Not sure/not |  |  |  |  |
| applicable |  |  | 43 | $29 \%$ |  |
|  | Total |  | 30 | $21 \%$ |  |
|  |  |  | 27 | $18 \%$ |  |


| Statistic | Value |
| :--- | ---: | ---: |
| Min Value | 1 |
| Max Value | 5 |
| Mean | 3.26 |
| Variance | 1.39 |
| Standard Deviation | 1.18 |
| Total Responses | 140 |

50. Service expectations are reasonable.

| $\#$ | Answer |  | Response | $\%$ |  |
| :---: | :--- | :--- | :---: | :---: | :---: |
| 1 | Strongly |  | 3 | $2 \%$ |  |
| 2 | agree | Agree |  | 58 | $40 \%$ |
| 3 | Neither agree |  |  |  |  |
| nor disagree |  |  |  |  |  |
| 4 | Disagree |  |  |  |  |
| 5 | Strongly |  |  |  |  |
| disagree |  |  |  |  |  |
|  | Not sure/not |  | 29 | $20 \%$ |  |
|  |  |  | 32 | $22 \%$ |  |
|  | applicable |  | 24 | $16 \%$ |  |
|  | Total |  | 0 | $0 \%$ |  |

Statistic ..... Value
Min Value ..... 1
Max Value ..... 5
Mean ..... 3.11
Variance ..... 1.35
Standard Deviation ..... 1.16
Total Responses ..... 146

## Evaluation, Promotion, Recognition \& Reward - All Employees

51. I am satisfied with my work life balance.


| Statistic | Value |
| :--- | ---: | ---: |
| Min Value | 1 |
| Max Value | 5 |
| Mean | 2.62 |
| Variance | 1.11 |
| Standard Deviation | 1.06 |
| Total Responses | 393 |

52. How many hours a week do you work and what percentage of your work is spent working at home (evenings, weekends)?
The TLA team has categorized the qualitative data collected from this question as follows:

| Number of Hours Worked Per Week | $\%$ |
| :--- | ---: |
| $0-10$ hours | $4 \%$ |
| $11-20$ hours | $3 \%$ |
| $21-30$ hours | $2 \%$ |
| $31-40$ hours | $5 \%$ |
| 40 hours | $41 \%$ |
| $41-50$ hours | $32 \%$ |
| $51-60$ hours | $8 \%$ |
| $61-70$ hours | $6 \%$ |
| $71+$ hours | $2 \%$ |

53. What percentage of your service is done on a voluntary basis?

| $\#$ | Answer | Min Value | Max Value | Average <br> Value | Standard <br> Deviation | Responses |
| :--- | :--- | ---: | ---: | :---: | :---: | :---: |
| 1 | $\%$ | 0.00 | 100.00 | 39.52 | 35.28 | 315 |

54. What percentage of your time at work do you spend doing things that are beyond the scope of your job description?

| $\#$ | Answer | Min Value | Max Value | Average <br> Value | Standard <br> Deviation | Responses |
| :---: | :--- | ---: | ---: | :---: | :---: | :---: |
| 1 | $\%$ | 0.00 | 100.00 | 26.46 | 20.56 | 322 |

55. SFA positively impacts people's lives.

| \# | Answer |  | Response | \% |
| :---: | :---: | :---: | :---: | :---: |
| 1 | Strongly agree |  | 72 | 19\% |
| 2 | Agree |  | 224 | 58\% |
| 3 | Neither agree nor disagree |  | 67 | 17\% |
| 4 | Disagree | - | 12 | 3\% |
| 5 | Strongly disagree |  | 5 | 1\% |
| 6 | Not sure/not applicable |  | 7 | 2\% |
|  | Total |  | 387 | 100\% |

Statistic ..... Value
Min Value ..... 1
Max Value ..... 5
Mean ..... 2.09
Variance ..... 0.60
Standard Deviation ..... 0.78
Total Responses ..... 380
56. SFA's fiscal well-being is stable.

| $\#$ | Answer |  | Response | $\%$ |
| :---: | :--- | :--- | :---: | :---: |
| 1 | Strongly |  |  |  |
| 2 | agree |  | 22 | $6 \%$ |
| 3 | Agree | Neither agree |  |  |
| 3 | nor disagree |  |  |  |
| 4 | Disagree |  |  |  |
| 5 | Strongly |  |  |  |
| disagree |  |  |  |  |
|  | Not sure/not |  | 119 | $31 \%$ |
|  |  | 106 | $27 \%$ |  |
|  | applicable |  | 64 | $16 \%$ |
|  | Total | 32 | $8 \%$ |  |

Statistic ..... Value
Min Value ..... 1
Max Value ..... 5
Mean ..... 2.90
Variance ..... 1.16
Standard Deviation ..... 1.08
Total Responses ..... 343

## 57. Why do you work at SFA?

## Total Responses: 301

The TLA team has categorized the qualitative data collected from this question as follows:

1. To make a difference/serve students (70/301) $23.3 \%$
2. For the benefits $(61 / 301) 20.3 \%$
3. It is in Nacogdoches/the location (55/301) 18.3\%
4. Love the work/job ( $50 / 301$ ) 16.6\%
5. For the paycheck/salary ( $35 / 301$ ) $11.6 \%$
6. For the university/campus environment (32/301) $10.6 \%$
7. For the people/colleagues (27/301) $9.0 \%$
8. Alumni/former student (22/301) 7.3\%
9. For the opportunity to grow career $(19 / 301) 6.3 \%$
10. For the love of SFA (13/301) 4.3\%
11. For the "family/community" atmosphere (10/301) 3.3\%
12. For the vacation days/holidays (5/301) 1.7\%
13. A family member works here (4/301) 1.3\%

## 58. What makes you most proud of working at SFA?

Total Responses: 266

The TLA team has categorized the qualitative data collected from this question as follows:

1. The students/making a difference in the lives of students - (87/266) $32.7 \%$
2. The reputation of the university - $(45 / 266) 16.9 \%$
3. The people - (38/266) 14.3\%
4. The "family/community" atmosphere - (11/266) 4.1\%
5. The athletic programs/Basketball team - (11/266) 4.1\%
6. The department/program - (10/266) 3.8\%
7. The beautiful campus - $(9 / 266) 3.4 \%$
8. Being an alumnus $-(7 / 266) 2.6 \%$
9. Seeing grads get hired $-(5 / 266) 1.9 \%$
10. The university/education environment - (4/266) $1.5 \%$
11. Other - (11/266) 4.1\%

## 59. What is the purpose of SFA?

Total Responses: 263

The TLA team has categorized the qualitative data collected from this question as follows:

1. To educate students - $(171 / 263) 64.3 \%$
2. To better our community/region/state/nation/world/society/future - (55/263) 20.9\%
3. To prepare students for careers/life/citizenship - (51/263) 19.4\%
4. To provide transformative experiences for students - (22/263) 8.4\%
5. Betterment of individuals - (17/263) $6.5 \%$
6. Teaching - $(16 / 263) 6.1 \%$
7. To serve as a well-rounded institution of higher education - (14/263) 5.3\%
8. Research - (11/263) 4.2\%
9. Improve/change lives - (8/263) 3.0\%
10. Athletics - (4/263) 1.5\%
11. Other - (28/263) 10.6\%

## 60. What principles should inform the behavior of SFA employees?

Total Responses: 213
The following word cloud shows most common answers:



[^0]:    ${ }^{1}$ Team members contributing to the survey and report include Brian Beavers, Todd Brown, John Calahan, Jessica DeWitt, Roni Lias, Michael Walker, and Megan Weatherly.

[^1]:    ${ }^{2}$ Notable were multiple mentions that the annual Christmas Party should be unified and not be divided into separate faculty/staff parties.

